



北京航空航天大学  
BEIHANG UNIVERSITY

# **The Choice and Accumulation of Decision-making Data in Engineering Project Management**

School of Economical & Management of Beihang University

Ma Liyi

Email: [Maryliyi@126.com.cn](mailto:Maryliyi@126.com.cn)

# Abstract

There is massive process data in the course of engineering, how to choose and accumulate data to provide reference for the newly built project in designing and building is a question that project superintendent faces. Constructs the knowledge management platform of engineering project management to realize the accumulate of decision-making data, study the data classification and knowledge management by taking architectural engineering data as example.

# Introduction

- **Engineering project management**
- **Knowledge Management Platform**
- **Knowledge platform framework of engineering project management**
- **Main content and method**
- **Prospect**

# Engineering project management

- refers to entire process or certain stage management and service to the engineering project implemented by enterprise engaged in the engineering project management which is entrusted by the owner, and on behalf of the owner according to the contract agreement

# Knowledge Management Platform

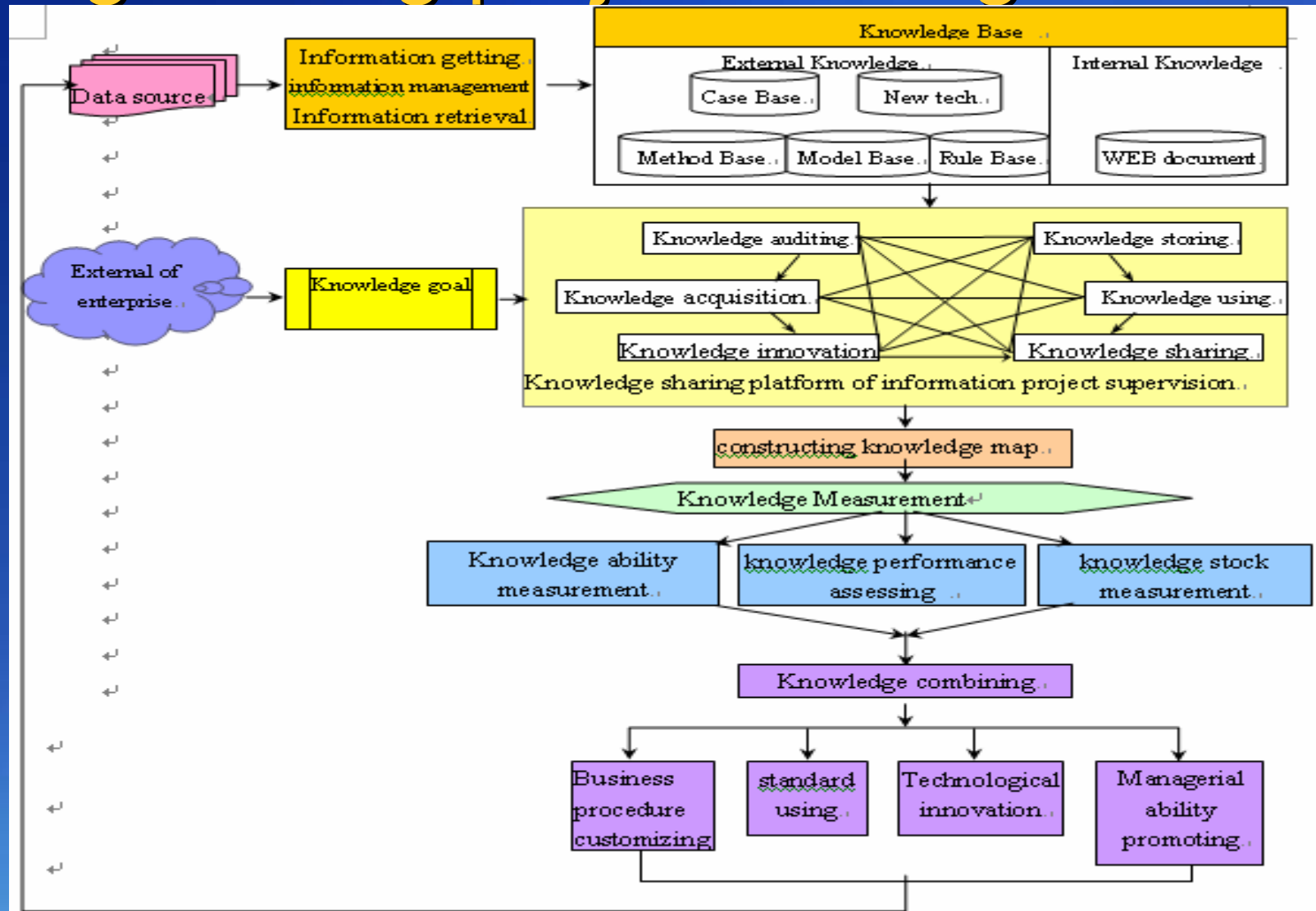
- **Knowledge Management**

- In the middle period of the eighties of the 20th century, PeteDrucker , used the concept of " Knowledge Management "
- Now, some foreign universities, such as University of California, offer Knowledge Management course for Doctors.

- **The meaning of the information management platform's setup**

- discern, develop , resolve , store , transmit the engineering project management knowledge data
- promot the accumulation and sharing of relevant knowledge data, offer decision support for improving key competitiveness of enterprises

# Knowledge platform framework of engineering project management



# Main content and method(1)

## ● Data source

- various kinds of data sources that engineering project management enterprise demands, including inside data and outside data.

## ● Knowledge base

- External knowledge
- Structurizational knowledge (a example)
- unstructurizational Internal knowledge

# An example of structurizational knowledge

- Table 1: Engineering construction data standard classification of an architectural engineering project management company as example

According to overall classification↵	Engineering construction national standards↵
↵	Engineering project construction standard↵
↵	Cities construction project profession standard↵
↵	Architectural engineering profession standard↵
↵	China Engineering construction Standardization Association standard↵
↵	Construction industry product standard↵
↵	Engineering construction national standards↵
According to specialized classification↵	The engineering construction standard compulsory article↵
↵	engineering project construction standard↵
↵	city and countryside planning↵
↵	project reconnaissance surveys↵
↵	the cities mass transit↵
↵	town road and bridge↵
↵	water <del>suppling</del> and draining↵
↵	cities fuel gas↵
↵	Heating and the heating ventilates↵
↵	the city's appearance environmental sanitation↵
↵	scenery botanical garden↵
↵	project earthquake resistance↵
↵	fireproof construction design↵
↵	Architecture design↵
↵	construct the ground↵



↺	foundation engineering structure ↺
↺	architecture construction↺
↺	construction maintenance reinforcement and the real estate↺
↺	construction indoor environment↺
↺	Information technology↺
↺	Industrial architecture↺
↺	transportation↺
↺	railway engineering↺
↺	Energy↺
↺	flood prevention and hydraulic engineering↺
↺	chemical industry↺
↺	mine project↺

# Main content and method(2)

- **Knowledge goal**
  - Pointing out the direction for the knowledge management of engineering project management
- **Knowledge sharing platform of engineering project management**
  - Knowledge auditing
  - Knowledge acquisition
  - Knowledge innovation
  - Knowledge sharing
  - Knowledge utilizing
  - Knowledge storing

# Main content and method(3)

- **construct knowledge map**
- **Knowledge Measurement**
  - **Knowledge ability measurement**
  - **knowledge stock measurement**
  - **knowledge performance assessment**

# Main content and method(4)

- **Knowledge combining**
- Integrating synthetically different sources , levels , structure , contents of knowledge using scientific methods, implementing reconstructing to combine and promote single, scattered, new or old knowledge and form the new knowledge system.

# Prospect

- The data resource of engineering project management is the important motive force of wealth and development of engineering project management enterprises. The data resource exists in the course of engineering project management in various forms, but it is difficult to function for precipitating or loss in vain by a lot of engineering project management enterprises' invalidating it .
- In the face of the fierce market competition, the engineering project management enterprises should only strengthen the management innovation, improve the level of knowledge management, strengthen the learning ability of engineering project management and promote knowledge sharing , could the knowledge resource of engineering project management be developed and sufficient used effectively.

**Thank you!**